

	Financial Year	2007-08	2008-09	2009-10	2010-11	2011-12
		Actual/Forecast	Forecast	Forecast	Forecast	Forecast
		£'000	£'000	£'000	£'000	£'000
<b><u>Income and Expenditure Statement</u></b>						
Operating Receipts		8,423	10,024	13,526	14,029	10,532
<b><u>Expenditure</u></b>						
Approved Infrastructure 2006/07 (Posts and their support costs)		6,955	5,998	6,133	6,272	6,283
Proposed Extra Infrastructure from 2007/08 (Additional posts and their support costs)		2,551	3,863	3,979	4,098	4,221
Other implementation costs (Implementation Team, Performance Reward and Enforcement Team)		2438	1438	1232	1232	1242
Regional Asset Recovery Team		0	0	1529	1529	1529
<b>Total Expenditure</b>		<b>11,944</b>	<b>11,299</b>	<b>12,873</b>	<b>13,131</b>	<b>13,275</b>
<b>Net Income less Expenditure by Year</b>		<b>-3,521</b>	<b>-1,275</b>	<b>653</b>	<b>898</b>	<b>-2,743</b>
<b><u>Cash Flow Statement Year on Year</u></b>						
<b>Balance B/fwd</b>		<b>8,899</b>	<b>5,378</b>	<b>4,103</b>	<b>4,756</b>	<b>5,654</b>
Annual Movement in Funds (as above)		-3,521	-1,275	653	898	-2,743
Exceptional transfer to Reserves						
<b>Balance C/fwd</b>		<b>5,378</b>	<b>4,103</b>	<b>4,756</b>	<b>5,654</b>	<b>2,911</b>